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Lingnan
Administrative
Board of Trustees 1926

MEETING OF THE EXECUTIVE COMMITTEE OF

THE BOARD OF TRUSTEES

SITTING AS A CAMPAIGN COMMITTEE

The Executive Committee of Canton Christian College met on February 5, 1926, at the office of Frederick Osborn, 52 Broadway, New York City, at 4.00 P.M.

PRESENT: Frederick Osborn, presiding, W. Henry Grant, C.K. Edmunds, Dudley H. Mills, George Stewart, Jr.

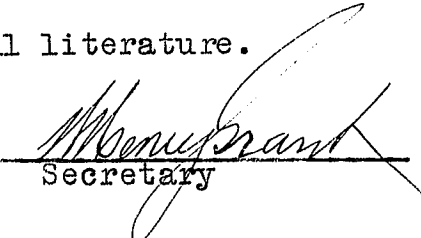
On motion of Dudley H. Mills, seconded by W.H. Grant, Frederick Osborn and George Stewart, Jr. were declared elected members of the Finance Committee and George Stewart, Jr. was elected a member of the Executive Committee.

On motion by Frederick Osborn, seconded by Dudley H. Mills, the membership of the Board of Trustees is fixed at from 15 to 25 members at the pleasure of the Executive Committee.


It was decided that all financial statements for publication are to be approved by Mr. Ames (for the Campaign Committee).

The Board, sitting as a Campaign Committee, will meet once a week at luncheon, Wednesdays, at the Downtown Club.

By a vote of the Committee the statement of the campaign budget contained in the letter announcing Mr. Rockefeller's pro rata subscription will be used in all literature.


Secretary

Approved:


President

1926

The following officers were duly elected for the coming year:

Officers

Frederick Osborn, President,
Dudley H. Mills, Vice President,
Allen W. Ames, Treasurer,
W. Henry Grant, Secretary.

Committees elected for the following year were:

Committees

Executive

Dudley H. Mills, Chairman
Allen W. Ames
Miss Mary Parsons
Frederick Osborn, Ex Officio
Ward Cheney
W. Henry Grant
George Stewart, Jr.

Finance

Allen W. Ames, Chairman
F. Trubee Davison
Dudley H. Mills
Frederick Osborn, Ex Officio
Ward Cheney
W. Henry Grant
George Stewart, Jr.

Education

Charles K. Edmunds, Chairman
William W. Comfort
W. Henry Grant
Ralph L. Watts
David Eugene Smith

Campaign

Allan W. Ames
Ward Cheney
F. Trubee Davison
Dudley H. Mills
Frederick Osborn
George Stewart, Jr.

Building

Henry K. Murphy, Chairman
Miss Mary Parsons
David Eugene Smith

EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES
OF CANTON CHRISTIAN COLLEGE
sitting as a
CAMPAIGN COMMITTEE

Yes

A meeting of the Campaign Committee of the Trustees was held on February 10th at 1.00 P.M., at the Downtown Association, 60 Pine Street, New York City.

PRESENT: Frederick Osborn, presiding, W. Henry Grant, Henry K. Murphy, Dudley H. Mills, Perry Burgess, Robert Tyler.

Mr. Osborn announced receipt of a telegram from Dr. C.K. Edmunds accepting the American directorship of the college.

Mr. Tyler was instructed to immediately begin cultivation of constituencies in cities outside New York where organizations for solicitation are planned. These cities are: Boston, Hartford, Philadelphia, Pittsburgh, Detroit, Chicago, Cleveland, Cincinnati, St. Louis, Kansas City, Seattle, Portland, San Francisco, Los Angeles.

May 15th was fixed as the date for objective of \$250,000 from solicitations by Trustees.

Mr. Osborn suggested that a conference be arranged between Dr. Edmunds and Dr. Chung to definitely fix the amount of money to be expected from solicitations from Chinese under the direction of Dr. Chung.

On motion the meeting was adjourned.

W. Henry Grant
Secretary

Approved
Frederick Osborn
President

EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES
CANTON CHRISTIAN COLLEGE
sitting as the
CAMPAIGN COMMITTEE

The regular weekly luncheon conference of the Board of Trustees, sitting as a Campaign Committee, was held on February 17th., at the Bankers' Club.

PRESENT: W. Henry Grant, Allan W. Ames, Dudley H. Mills, of the Board, and Robert Tyler.

The day for the weekly luncheon conference at the Downtown Association was changed to Friday.

Approved:

Frank Olson
President

W. Henry Grant
Secretary

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EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES
OF CANTON CHRISTIAN COLLEGE

The regular weekly luncheon conference of the Board of Trustees was held on February 26, 1926, at the Downtown Association.

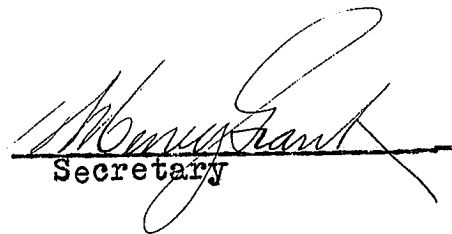
PRESENT: Frederick Osborn, presiding, W. H. Grant, F. Trubee Davison, Allan W. Ames, Dudley H. Mills, of the Board, and Perry Burgess and Robert Tyler.

On motion by Dudley H. Mills, seconded by Allan W. Ames, the President of the Board of Trustees was elected ex-officio member of all standing committees.


On motion by Frederick Osborn, seconded by Dudley H. Mills, Allan W. Ames was elected Chairman of the Finance Committee.

In accordance with the request of President Henry in his letter of January 12, 1926, it was agreed that the balance not otherwise used for insurance of Annual Credit to the Retirement Fund of Wilfred E. MacDonald might be used by him towards the purchase of Annuity Insurance under Deferred Annuities and Teachers Retirement Plan of the "Teachers Insurance and Annuity Association of America".

The meeting adjourned.


Secretary

Approved:


President

TRUSTEES OF CANTON CHRISTIAN COLLEGE

Minutes of Executive and Finance Committees,
Trustees, Canton Christian College.

A meeting of the Executive and Finance Committees of
the Trustees of Canton Christian College was held at the Down-
town Club, 1.00 P.M., March 12, 1926, (New York)

PRESENT: Frederick Osborn, Allen W. Ames, Dudley H.
Mills, W. Henry Grant and David Eugene Smith.

(1) CANCELLATION OF CONTRACT WITH WARD, WELLS, DRESHMAN AND GATES

In view of the fact that Dr. C.K.Edmunds has accepted
the permanent position of American Director, Canton Christian
College, it is

RESOLVED: That in accordance with the terms of the con-
tract with Ward, Wells, Dreshman and Gates which permit us to can-
cel our arrangement upon two weeks' notice, we cancel our contract
as of March 31, 1926, and that the attached letter releasing us
from this contract be sent to Mr. Perry Burgess of Ward, Wells,
Dreshman and Gates.

(2)

March 9, 1926

Messrs. Ward, Wells, Dreshman and Gates,
1 Madison Avenue,
New York City.

Gentlemen: Attention Mr. Perry Burgess

You will recall that when we first negotiated with your
firm relative to a campaign for Canton Christian College our
Trustees had been endeavoring for sometime to secure the full time
services, as American Director, of Dr.C.K.Edmunds, formerly Presi-
dent of the College. At that time it seemed impossible for Dr.
Edmunds to be released from his present position as Provost of
Johns Hopkins University, and the campaign was determined upon as
an alternative.

It has suddenly developed that Dr. Edmunds can secure
his release and he has now accepted this permanent position as
our official representative in America.

We therefore request that we be released from our

contract as of March 31st, and in accordance with the terms of the contract which permit us to cancel the arrangement upon two weeks' notice.

May we assure you at this time that these changed conditions in which we find ourselves are solely responsible for this action. We have been eminently pleased with the services rendered by your firm and with Mr. Robert Tyler, your representative as campaign director.

We wish to say frankly that if we should find later that conditions justify or make advisable a campaign such as we planned under your direction we shall be delighted to consider the renewing of the contract which we are now terminating. The entire membership of our Board has been pleased with the personal relationships which we have had, and we shall be quite willing to have you refer to us prospective clients or others who may be interested.

Sincerely yours,

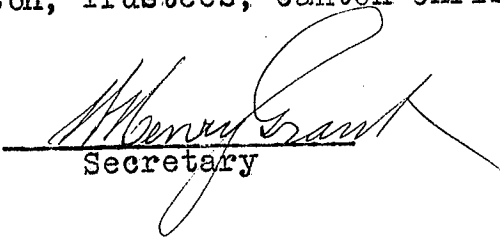
Canton Christian College,
Board of Trustees

President

Treasurer

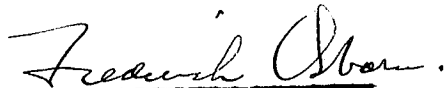
(3) President Osborn presented proposed letter to Dr. Edmunds relative to financial services as American Director or such official title as he might carry which was discussed and approved (copies to be kept in sealed envelope).

It was agreed to elect subject to acceptance Miss Mary Parsons and Mr. David ^MMilton, Trustees, Canton Christian College.



Secretary

Approved:



President

MEETING OF THE EXECUTIVE COMMITTEE OF THE
BOARD OF TRUSTEES OF
CANTON CHRISTIAN COLLEGE

The Executive Committee of Canton Christian College
met on March 19, 1926, at the Downtown Club, at 1.00 P.M. (New York)

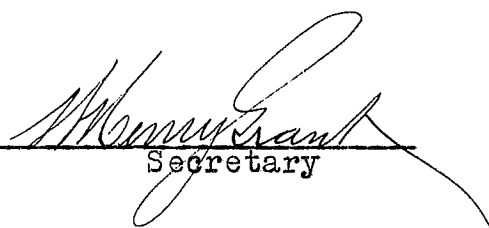
PRESENT: Frederick Osborn, presiding, Dudley H. Mills,
George Stewart, Jr., Charles K. Edmunds, W. Henry Grant.

The Secretary having presented the names of Mr. and Mrs.
Carl E. Rankin for appointment to the Staff of the College of
Arts and Sciences, stating that they had been interviewed by Dr.
David Eugene Smith, Dr. Edmunds and himself, with the understand-
ing that Mr. Rankin would devote himself chiefly to teaching the
courses in Education on the basis of five years service beginning
August, 1926, their appointment was approved and the details left
to the Secretary and Dr. Edmunds.


A cable message from President Henry was read stating
that the Lingnan College of Agriculture recommends the appointment
of Mr. and Mrs. Wilfred J. Kitchen of State College, Pennsylvania.
The same was approved with the understanding that on its financial
side this was on approval of a budget item of the Lingnan College
of Agriculture.

The meeting adjourned.

Signed-


Secretary

Approved:


President

MEETING OF THE EXECUTIVE AND FINANCE COMMITTEES
OF THE BOARD OF TRUSTEES OF
LINGNAN UNIVERSITY

April 2, 1926

A meeting of the Executive and Finance Committees of the Trustees, Canton Christian College, (amended title Trustees, Lingnan University) met at the Princeton Club, New York, April 2, 1926. Present: Messrs. Frederick Osborn, Ward Cheney, Charles K. Edmunds, Allan W. Ames, Dudley H. Mills, W. Henry Grant, and A.W. Staub, attending by invitation.

It was agreed that campaign should proceed and Mr. Staub was authorized to proceed with some publicity matters.

The Treasurer having presented a report on the Bursar's requirements up to July 1, 1926, it was

Resolved: that the Treasurer of the Trustees of the ~~the~~ ^{Lingnan University} ~~Canton Christian College~~ is hereby authorized ^{to borrow} in the name of the Corporation up to the sum of one hundred and twenty-five thousand dollars (\$125,000) for the purposes of the corporation.

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Approved:
Frederick Osborn
President

Signed
W. Henry Grant
Secretary

TRUSTEES OF LINGNAN UNIVERSITY

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FORMERLY TRUSTEES OF CANTON CHRISTIAN COLLEGE

Minutes of the Annual Meeting April 16, 1926.

The Annual Meeting of the Trustees of the College was held on April 16, 1926, at 3:30 o'clock, at the Princeton Club, New York.

Present: Mr. Frederick Osborn, presiding; David Eugene Smith, F.H. Hawkins, of the London Missionary Society; Mary Parsons, George Stewart, Jr.; Dudley H. Mills, Ralph Watts, Charles H. Parkhurst, Ward Cheney, W. Henry Grant, William Wistar Comfort, Allan W. Ames, C.K. Edmunds; and upon invitation, W.K. Chung, Albert W. Staub, Arthur R. Knipp and Paak Shing Wu.

Mr. Grant offered the opening prayer.

The minutes of November 6, 1925, were read and approved.

REPORT OF THE EXECUTIVE COMMITTEE

The action of the Executive Committee on January 15, 1926 appointing Dr. O.F. Wisner as Dean of the College of Arts and Sciences, was referred to Dr. Edmunds with power.

The actions of the Executive Committee on February 5, February 26, March 12, March 19 and April 2 were read and approved.

Upon motion duly made and seconded, the following resolutions were unanimously adopted:

The resignation of Mr. Warren P. Laird was read by Mr. Osborn, and on motion was accepted.

The Secretary was directed to express on behalf of the Trustees their appreciation to Mr. Warren P. Laird for his services to the College.

Annual Meeting, April 16, 1926.

The secretary was instructed to forward the following resolutions with a letter, expressing the appreciation of the Trustees:

Lei Fuk Lam's Offer

1. RESOLVED: That the Trustees of Lingnan University approve the acceptance of General Lei Fuk Lam's offer of three mau of land and the support of an additional physician.

Women Students' Campaign

2. RESOLVED: That the Lingnan Women Students be congratulated upon their success in raising eight thousand dollars, local currency, on the Campus, as the starter in their campaign for one hundred thousand dollars towards the Girls' Dormitory and Campus.

3. RESOLVED: That the Secretary write a letter of appreciation to the following:

Bradley Memorial House

- a. Mr. Edward E. Bradley, for his gift of a residence in memory of Lois Gates Bradley.

College Preparatory Class Gift

- b. The College Preparatory Class of 1925-26, for their offer of \$3,000.00 for Chinese Encyclopedia.

China Medical Board

- c. The China Medical Board, for grants of Scholarship of \$1,000 each to Yan Tse Chiu and Henry S. Frank, for 1926-27.

Annual Meeting, April 16, 1926.

On motion the following resolutions were unanimously adopted:

Change of the By-Laws

1. RESOLVED: That Article 3 of the By-Laws of the Trustees be amended to read "The Board of Trustees shall consist of not less than seven nor more than twenty-five members", instead of "fifteen members," as at present (twenty-five being the legal limit).

Election of Officers

2. RESOLVED : That the election of Mr. Ward Cheney, Mr. Henry Killiam Murphy and Miss Mary Parsons as Trustees of the Lingnan University, voted at meetings held at interims without specification, be confirmed.

Executive Secretary, New York Office

3. RESOLVED: That Dr. Edmunds be authorized to appoint an Executive Secretary for the New York Office.

Government Registration

4. RESOLVED: That registration with the Government be referred to Mr. Chung and Dr. Henry with power to apply for such registration and to recommend appropriate adjustments.

College Council Appointments

5. RESOLVED: That appointment to College Council of Chue Yau Kwong, elected as representative by College of Arts and Sciences; and of the following five members at large: K. T. Yeung, I. C. Lam, P. K. Fu, K.T. Lo and Hoh Yam Tong, be confirmed.

REPORT OF THE FINANCE COMMITTEE

The following resolutions presented by Mr. Ames for the Finance Committee were adopted:

Salaries on Furlough

1. RESOLVED: That the Trustees continue on furlough for 1926-27 the salaries of Y. T. Chiu and Henry S. Frank.

Allowance

2. RESOLVED: That an allowance of \$800.00 be granted to Mr. Chan Shau Yi for the year 1926-27.

Budget for 1926-27

3. The Finance Committee reported that the operating deficit of the Canton Budget 1926-27 to be covered by gifts and other income from the U. S. A. would approximate \$200,000 H. K., except maintenance of staff on furlough. On motion the matter of the budget was referred back to that committee with power.

Village Houses

4. RESOLVED: That the request for four model village houses be referred to the Finance Committee with power.

Water System

5. RESOLVED: That the request for early attention to the improvement of the water system be referred to the Finance Committee with power.

Salary Increases

6. RESOLVED: That the request for 5% increase in cash salaries of staff on field and increase in tuition

7- Mr. Ames reported the joint action of the Executive ^{429a} and Finance Committees on April 2nd in authorizing the Treasurer to borrow up to one hundred and twenty-five thousand dollars, and on motion the following resolution was adopted:

RESOLVED that the Treasurer of this Corporation, to wit: The Trustees of Lingnan University (formerly The Trustees of Canton Christian College), be and is hereby authorized and empowered to sign, execute and deliver in the name of this Corporation, and under its corporate seal, or otherwise, any and all promissory notes and other contracts that may be necessary or proper in making, in behalf of this Corporation, the loans referred to in the resolution heretofore adopted by the Executive and Finance Committees of this Corporation on April 2, 1926, in and by which resolution the Treasurer of this Corporation is authorized to borrow up to the sum of \$125,000 for the purposes of the Corporation.

Annual Meeting, April 16, 1926.

and other students fees, be referred to the Finance Committee with power, upon the understanding that salary increase be based on increase in fees.

> 7 see p 429a

REPORT OF THE BUILDING COMMITTEE

Science Building and Bradley Memorial.

The actions on the working plans for the Science Building and the Bradley House in consultaion with Mr. Murphy were approved.

REPORT OF THE EDUCATION COMMITTEE

Dr. Smith, as Chairman, reported for the Education Committee the following items, which were approved:

O. F. Wisner

1. RESOLVED: That the appointment of Dr. O. F. Wisner as Dean of the College of Arts and Sciences be confirmed.

C. E. Rankin

2. RESOLVED: That the appointment of C. E. Rankin as Associate Professor of Education be confirmed.

Appointments

3. RESOLVED: That the following be appointed on the usual terms:

- a. R. E. Wall, to teach Biology
- b. Clifford P. Lyons, to teach English
- c. Ernest Stehle, to teach Modern Languages
- d. John Crowe, to teach in the Middle School
- e. Elizabeth Mann, as stenographer.

Annual Meeting, April 16, 1926

Replacements

4. RESOLVED: That the Committee be authorized to make the following additional replacements: Professor of Economics, Instructor of Economics, Instructor of College English, two instructors in the Middle School.

Reappointments

5. RESOLVED: That the Committee be authorized to reappoint, if circumstances require and permit, Arthur R. Knipp and Alfred Holt.

Additional Instructors

6. RESOLVED: That the Committee be authorized to appoint, subject to the concurrence of the Finance Committee, additional instructors as follows: Music, Physical Education (Athletic Director), and Instructor to serve as half-time secretary of Students' Christian Association.

Promotions

7. RESOLVED: That Chan Chau Yi (now studying at the University of Chicago) be promoted from Assistant Professor to Associate Professor of Chinese.

Elections of Officers and Committees.

The following officers were duly elected for the coming year:

Officers

Frederick Osborn, President
 Dudley H. Mills, Vice President
 Allan W. Ames, Treasurer
 W. Henry Grant, Secretary

Committees elected for the following year were:

Annual Meeting, April 16, 1926.

Committees

Executive

Dudley H. Mills, Chairman
Allan W. Ames
Miss Mary Parsons
Frederick Osborn, Ex Officio
Ward Cheney
W. Henry Grant
George Stewart, Jr.

Finance

Allan W. Ames, Chairman
F. Trubee Davison
Dudley H. Mills
Frederick Osborn, Ex Officio
Ward Cheney
W. Henry Grant
George Stewart, Jr.

Education

Charles K. Edmunds, Chairman
William W. Comfort
W. Henry Grant
Ralph L. Watts
David Eugene Smith

Campaign

Allan W. Ames
Ward Cheney
F. Trubee Davison
Dudley H. Mills
Frederick Osborn
George Stewart, Jr.

Building

Henry K. Murphy, Chairman
Miss Mary Parsons
David E. Smith

Upon invitation from the Chairman, Mr. Hawkins,
Mr. Chung and Mr. Wu spoke to the Board.

Mr. Hawkins spoke for the London Missionary Society
and said that they would hold Mr. Baxter available for reappoint-

Annual Meeting, April 16, 1926.

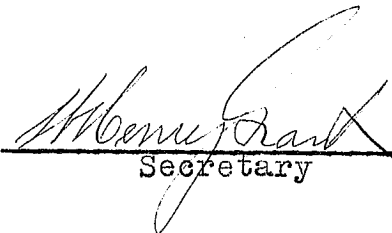
ment if conditions at the College should warrant , as reported.

Mr. Chung reported that he had raised one-half of the amount which he expects to collect for the College of Agriculture.

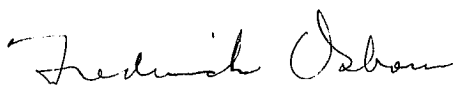
Mr. Wu gave a brief account of recent developments in the general situation at Canton and at the College.

The meeting adjourned at 5:30.

Signed-


Secretary

Approved:


President

TRUSTEES OF LINGNAN UNIVERSITY

MINUTES OF FINANCE COMMITTEE, June 25, 1926.


The Finance Committee met at the Luncheon Club at 1:15 p.m. Friday, June 25.

Present: Messrs. Osborn, Ames, Mills, Grant, Stewart, Edmunds, and by invitation, Mr. Keeney and Dr. J. S. Nagle.


Village Houses. Dr. Edmunds presented the cabled request from President Henry that authority be given to erect immediately at least two additional village houses. On motion an appropriation of from \$6000 to \$8000 was made for this purpose, and Dr. Edmunds was instructed to cable Canton advising that six thousand dollars be not exceeded unless absolutely necessary.

Endowment Funds. Mr. Ames presented Mr. Keeney's request for a ruling on the administration of income from endowment funds. On motion, it was agreed that except for the cases in which donors had specified otherwise, there should be no allocation of securities to particular funds, but that all income from such securities should be generalized and income allocated to each fund annually on the basis of the average earnings of all.

The Committee then adjourned.


Secretary *pro temp.*

Approved:


President.

JOINT MEETING OF THE EXECUTIVE AND FINANCE COMMITTEES
of THE BOARD OF TRUSTEES OF
LINGMAN UNIVERSITY

The Executive and Finance Committees of Lingnan University
met on September 23rd¹⁹²⁶ at 60 Pine Street, New York City, at 12.30 P.M.

PRESENT: Frederick Osborn, presiding, W. Henry Grant, Dudley
H. Mills, George Stewart, Jr., Allan W. Ames, Ward
Cheney, C.K. Edmunds, J.S. Nagle.

1- DR WISNER. Dr. Edmunds presented copies of a letter written
by Dr. Wisner upon his recent arrival at Canton.

2- OFFICE BUDGET. The office budget was scrutinized, it being
noted that the present estimated total expenditure for both adminis-
tration and cultivation will be less than the fee which the Trustees
had arranged to pay Ward, Wells, Dreshman and Gates.

3- COOPERATIVE CAMPAIGN. The invitation of the Five Union
Universities in China to join with them in a common study of the
problems of a cooperative campaign and of coordinated objectives for
such a campaign with the idea that immediate attention be given to
an understanding between the institutions now actively engaged in
campaigns or about to be, so as to avoid conflict in campaign efforts,
was presented and on motion it was agreed to participate in such a
study, and that as first representative Dr. Edmunds be appointed with
J.S. Nagle as alternate, and as a possible second representative Mr.
Grant be appointed with Mr. Murphy as alternate.

4- NEW QUARTERS. There was a discussion as to whether we
should move to new quarters at 150 Fifth Avenue, where these afore-
mentioned Five Union Universities have their headquarters. The mat-
ter was referred to Mr. Mills for decision in conjunction with Dr.
Edmunds and J.S. Nagle.

5- PUBLICITY. Authorization was given for employing professional publicity services at a cost not to exceed \$2500 a year, plus printing and incidentals. It was suggested that Dr. Edmunds confer with Mr. Hungerford regarding newspaper publicity. Mr. Ward Cheney offered to confer with the publishers of "TIME" with the idea of getting permission to have reprints made of the "CHINA NEWS", the same to be sent to the supporters and potential friends of the University.

6- ASSISTANT TREASURER-MISS MARJORIE R. SALMON. The engagement of Miss Marjorie R. Salmon as Assistant Treasurer, on terms suggested by Mr. Ames, was confirmed and the following resolution was adopted:-

RESOLVED by the Finance Committee of the Trustees of Lingnan University, that Miss Marjorie R. Salmon, the newly elected Assistant Treasurer, vice Mr. Leolin H. Keeney, be authorized to draw checks on the Treasurer's Account and to make deposits in his behalf with the Farmers Loan and Trust Company, the same to take effect as from October 15, 1926.

7- EXECUTIVE SECRETARY FOR LINGNAN UNIVERSITY WOMEN-MISS GRIGGS. It was decided to engage Miss Griggs as Executive Secretary for Lingnan University Women, the terms of her appointment to be arranged by Dr. Edmunds.

8- SOLICITORS-O. J. MORRIS, GEORGE K. STEWART. Authority was given to Dr. Edmunds to engage Mr. O. J. Morris and Mr. George K. Stewart as solicitors pro tem, more or less permanent engagements to be fixed upon at a later date only after each had demonstrated his ability in raising funds. It was understood that they were to solicit prospective small givers.

9- CAMPAIGN WORK-COMPETENT MEN. The Trustees emphasized the importance of securing the most competent men who could be secured

for campaign work and it was generally agreed that at least three very competent solicitors be engaged as rapidly as qualified persons could be secured.

10- STANDING COMMITTEE. It was decided that an additional standing committee charged with the interests of women students should be formed, to be known as the Committee for Lingnan University Women. The responsibility for the formation of this committee was placed upon Miss Griggs, subject to Dr. Edmunds' approval.

11- TOTAL CONTRIBUTIONS AND PLEDGES TO DATE. It was reported that the total contributions and pledges received and recorded by the Assistant Treasurer from July 1, 1923 to September 21, 1926 was \$159,760.04. The estimated gifts and pledges from Chinese in various countries as secured through Mr. Chung amount to approximately \$300,000. The total number of new contributors during the same period was reported as follows: General contributors, 276; Cadbury, 105; Church of the Covenant, 32; Total new contributors, 413; or a full total of 1145, exclusive of Chinese contributors through Mr. Chung.

12- ADVISORY COMMITTEES-NATIONAL AND LOCAL. It was decided that there should be secured national and local advisory committees, Mr. Osborn to extend the invitation to them to cooperate.

The meeting adjourned at 2.45 P.M.

Signed -

Approved:

Fredrick Osborn.
President

J. S. Magle
Secretary pro tem

TRUSTEES OF LINGNAN UNIVERSITY (FORMERLY TRUSTEES
OF CANTON CHRISTIAN COLLEGE)

MINUTES OF SEMI-ANNUAL MEETING

November 4, 1926

The semi-annual meeting of the Trustees of Lingnan University was held on November 4, 1926, at 3.30 P.M., at the Princeton Club, New York City.

PRESENT: Frederick Osborn, presiding, David Eugene Smith, Miss Mary Parsons, Dudley H. Mills, Ward Cheney, W. Henry Grant, William Wistar Comfort, Allan W. Ames, Henry Killam Murphy, Dr. C.K. Edmunds, President James M. Henry, Miss Katherine Griggs and ^{Dr} J.S. Nagle.

Mr. Grant offered the opening prayer. The minutes of the meeting of April 16, 1926, were read and approved.

Resolution of Thanks to the Hall Estate

1. RESOLVED: That the sending of a resolution of thanks to the Trustees of the Hall Estate be referred to the Chairman of the Board and Dr. Edmunds.

Committee on Women's Work

2. RESOLVED: That a committee on women's work be appointed as follows: Miss Mary Parsons, Chairman, W. Henry Grant and Henry Killam Murphy; one other person to be named by the Chairman of the Board.

Recognition of Mr. Keeney's Services

3. RESOLVED: That special recognition in appreciation of Mr. Keeney's services as Assistant Treasurer be referred to Mr. Ames and Dr. Edmunds with power.

Election of C.O.Chan as Trustee.

4. RESOLVED: That Mr. C.O.Chan be elected a Trustee of the University.

Invitation to Wesleyan Methodist Missionary Society.

5. RESOLVED: That an invitation be extended to the Wesleyan Methodist Missionary Society to nominate a Trustee or at least to send a representative to the Annual Meeting of the Trustees in April, 1927.

President Henry's Report.

President Henry gave a very interesting report with regard to affairs at Lingnan during the past year. He stressed the importance of making a thorough investigation with regard to the problems involved in government registration. He urged that a commission of the Trustees be sent to Canton at an early date to make this investigation.

On motion the meeting adjourned to meet again Monday, November 8th, at 4.30 P.M., at the Princeton Club.

Signed-

Approved:

Frederic Osborn
President

Henry Grant
Secretary

TRUSTEES OF LINGNAN UNIVERSITY

Minutes of Meeting of November 8, 1926

The Board of Trustees met on November 8th, 1926, at the Princeton Club, New York City, at 4.30 P.M.

PRESENT: Mr. Frederick Osborn, presiding, Miss Mary Parsons, W. Henry Grant, George Stewart, Jr., Henry K. Murphy, Ward Cheney, Miss K. C. Griggs, James M. Henry, C.K. Edmunds.

The minutes of November 4th were approved as submitted.

The cablegram from Canton of this date was read and discussed in the light of the text of the proposed regulation of private schools by the Chinese Government.

It was agreed that in view of the problems thus presented the campaign in the U.S.A. for funds would be inhibited and therefore that the field should be so informed and instructed to hold all expenditures to a minimum, including the Science Building which should proceed as slowly as possible pending further report.

It was also agreed that a commission of three Trustees, of whom Dr. Edmunds should be one, be sent to Canton at the earliest feasible date to study the situation and report to the Board. It was voted to ask Mr. Cheney and Dr. Comfort to serve in this capacity.

It was agreed to request Dr. Paul Monroe, Mr. Roger S. Greene, Dr. P. W. Kuo and Dr. E.H. Hume to confer with the Board at the earliest feasible date.

The meeting adjourned.

Approved:

Frederick Osborn
President

Signed-

W. Henry Grant
Secretary

TRUSTEES LINGNAN UNIVERSITY

Minutes of Meeting of November 16, 1926.

The Board of Trustees of Lingnan University met on November 16th at the office of Mr. Henry Killam Murphy, New York, at 4.30 P.M.

PRESENT: Mr. Frederick Osborn, presiding, Miss Mary Parsons, Messrs. Ward Cheney, Dudley H. Mills, W. Henry Grant, David Eugene Smith, George Stewart, Jr., Henry Killam Murphy, C.O.Chan, C.K. Edmunds, James M. Henry, and by privilege Miss Katharine C. Griggs and J.S.Nagle.

Dr. Edmunds presented an estimate of how the treasury will stand, July 1, 1927, showing that the minimum additional amount to be raised by July 1, 1927 to be \$314,933 less what may be collected from Mr. Rockefeller on the basis of his conditional pledge (see estimate).

The letter from the Alumni Association of the College dated August 1, 1925, was read and also the reply of the Trustees to the same, dated November 9th, 1925.

ON THE MOTION of Dr. Stewart, seconded by Mr. Mills, the following resolutions were unanimously adopted:

In order still further to strengthen the Lingnan University and keep it in line with the Educational development of China and its own ever growing opportunity for service,

BE IT RESOLVED that Dr. Tsin Shue Fan, W.W.Comfort, Ralph L. Watts and C.K.Edmunds, and any other Trustees who may be able to be present in Canton, be appointed a Special Commission of the Trustees of Lingnan University to confer with the Alumni Advisory Council with reference to the following:

1. The constituting of a Board of Directors in China which shall be the highest authority in the Academic Administration of the University.
2. That the Board of Trustees incorporated in New York

grant the use of the property of the University held by them as trustees to the Board of Directors in China under such conditions as shall provide for its maintenance and development as a University campus.

3. That the purpose of the Lingnan University shall continue to be to maintain a private Christian Institution of higher learning of ^{the first} rank combining the best educational method and content of both nations and of the other international contributing groups.
4. That the Board of Directors as soon as organized assess its needs of foreign personnel and report the same as soon as possible to the Board of Trustees in New York, who will then make answer as to the number it will be able to support.

It was voted to send a letter of thanks to Dr. Comfort for his willingness to serve on this commission, and also a letter to the Board of Trustees of Haverford College requesting them to grant him the necessary leave of absence.

ON MOTION, the Bursar was authorized and instructed to open a separate checking account in Canton at once to be known as the "American Staff Account", and beginning January, 1926, to pay all salaries of the members of the American staff from that account, and all traveling allowances, and other items of their maintenance, himself keeping the record of such and reporting the same separately to the Treasurer of the Trustees through the American Director.

It was further decided that when the Board of Directors takes over the finances of the institution in general, and the Bursar becomes their agent, the New York Treasurer shall appoint his own agent (who may be the Bursar) to handle separately the American Staff Account, as indicated by the foregoing motion.

ON MOTION, the meeting adjourned.

Approved:

Frederick A. Allen
President

Signed -

M. Henry Grant
Secretary

ESTIMATE OF HOW TREASURY WILL STAND JULY 1, 1927

KNOWN TO COVER:

Plant Expenditure already authorized	\$57,024.	
Retiring Fund to July 1, 1927	<u>28,000.</u>	\$85,024.

DEBTS:

Loan J. D. Rockefeller Jr. \$100,000 plus Int.	112,667.	
Farmers L & P Co. 125,000 plus Int.	<u>128,761.</u>	\$241,428.

BUDGET:

Conten Deficit 1926-27 U.S. Gold @ 50	104,667.	
N. Y. Office Expenses Nov. 1, 1926 to June 30, 1927	28,029.	
Contingency Travel (Two)	<u>5,200.</u>	<u>135,896.</u>
.....		462,566.

CASH ON HAND November 1, 1926	52,941.	
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Estimate:

Total expected earned Income New York		
Nov. 1, 1926 to June 30, 1927		
Miscellaneous	\$8,124.	
Hall Fund (Pro rata for '27)	<u>20,000.</u>	28,124.

Gifts that may be expected

A/C Cadbury Fund	5,000.	
China Medical Board	7,000.	
Penn State	2,000.	
Univ. of Pitt	700.	
Teachers College	800.	
Williams College	800.	
Kansas State	<u>170.</u>	17,270.

Normally continued contributions	}		
Estimated on receipts for the same months			
in past years		<u>10,000.</u>	<u>147,435.</u>

MINIMUM ADDITIONAL TO BE RAISED BY JULY 1, 1927 \$314,935.

basis of his gift to 1 - 100,000
\$ 214,935

ALUMNI ASSOCIATION

Canton Christian
College
Canton, China

August 1, 1926

The Members of the Board of Trustees of
the Canton Christian College
New York City, U.S.A.

Dear Sirs:

It has been very unusual for us as alumni of the Canton Christian College to write you directly concerning some vital problems of our Alma Mater. Now the time has come which, we feel, is so critical to our Alma Mater that we can no longer be silent.

The good work that our Alma Mater has done for our country has been greatly appreciated not only by us as alumni but the people here as a whole. We want to express our deep gratitude to you as members of the Board of Trustees.

You may have known that there are several forces at work in China which may affect the future of our Alma Mater. It takes pages to tell you in full just what have been going on in China, but we wish to mention a few very briefly which concern the College to a great extent.

First, the nation wide movement for Chinese control of Mission schools, has been greatly approved by the people, both Christians and non-Christians alike. However this movement is divided up into two groups, one is to preserve the best in the Mission schools while the other wants to get rid of them entirely.

Secondly, there have been political elements, especially in Canton, which are not very friendly to Mission schools. Various methods have been employed by them to weaken the school spirit, enrolment, prestige and development of the mission schools.

Thirdly, the anti-Christian movement in China has concentrated its forces of attack largely in mission schools, and they have made great progress.

Lastly, the recent Shakese sad incident in addition to the Shanghai affair has aroused the great spirit of patriotism and nationalism of our people and has no doubt strengthened the forces mentioned above to a great extent.

All what we have said above concern greatly the future of our Alma Mater. Judging from the present conditions in China, we venture to say that mission work in China should be more and more in the control of the Chinese. We know it is a hard problem especially in finance and in workers, but mission institutions should make it as a strong policy to work towards that end. We have seen some large mission institutions already seriously affected and no doubt some more will be affected in the future, because of not adapting themselves to the present conditions. We all know from what Dr. Henry and Dr. Chien have said that it is the policy of the College to have it under the control of the Chinese in the future. We feel therefore that this is the right time for the College to take some aggressive steps toward that end and to adapt herself to the present conditions in order to up keep her prestige and development in China.

The Alumni of the College have met several times to discuss matters concerning their beloved Alma Mater. A committee of nine which composes of Mr. Lee Ying Lam, the president of the Alumni Association as its Chairman, Mr. Lam Yat Man, Mr. Sz-to Wei, Mr. Chan Siu Cheung, Rev. Chin Koon Hoi, Dr. S.K. Wei, Mr. Chan Ting Hoi, Mr. Wong Kai Ming, and Mr. Kwan Yan Choh have been elected to consult with the College authority regarding the present problems. The following suggestions are the results of the committee discussions and they represent the general opinions of the alumni.

We want to assure you that we do not want to encroach upon the College authority whatsoever, nor do we represent the "Bolsheviks". You may discuss our suggestions and do what you think best. We also want to distinguish ourselves from another group of a few former students who are also making all kinds of suggestions concerning the College. Both Dr. Chien and Dr. Henry have been in our meetings and took part in our discussions.

First of all we want to ^{AL}confirm the nature of the College or later University, that it should be a private Christian institution welcoming support from any nation or Christian organization.

The College in the near future should add some more Chinese members to its Board of Trustees which may be divided up into two sub-committees, one in New York while the other in Canton both with necessary powers dedicated by the Board of Trustees to do their functions in the future.

At the appropriate time the administrative heads should be more Chinese. This may adjust the College more and more with the Chinese viewpoints and conditions.

Last of all we wish to share some of the heavy responsibility which the Board of Trustees is carrying, namely the financial responsibility. We do not know how much we can do, but we want to do our share gradually.

These are some of our suggestions. How they may work, we leave them to your wise judgment. With best wishes to you all.

Very sincerely yours,
The Committee for Furthering the
Development of our Alma Mater.

(signed) Y. L. Lee, Chairman
Y. H. Lin
A. C. Chan
Y. H. Wong
Y. C. Kwan
K. H. Chiu
So-to Wai,
S. K. Wei
T. H. Chan

References of the members of the Committee for Furthering the
development of our Alma Mater (C.C.C.)

Name	Graduation at C.C.C.	Graduation abroad	Occupation
Y.L. Lei (Lei Ying Lam) Chairman	: M.S. 1914	: B.A. Oberlin, 1919	: Asst. General secy. Y.M.C. A Canton, China
Y.M. Lin (Lin Yat Man):	: M.S. Ex. 1919	: B.S., Purdue Univ. 1921	: Commissioner of Public Works, Canton
S.C. Chen (Chen Shiu Cheung)	: M.S. 1915 E	: B.A., Chicago U. 1920	: Manager, Far Eastern Bank, Canton
K.M. Wong (Wong Kai Ming):	: M.S. 1908	: M.A. Columbia, 1914	: President, Pui Ching Academy
Y.C. Kwan (Kwan Yan Cho)	: M.S. 1906	: B.S., Columbia, 1912	: Principal, Union Middle School, Canton
Chiu, K.H. (Chiu Koon Hei)	: M.S. 1911	: B.D. Yale, 1919 Travelled and studied	: General Secretary, Kwangtung Christian Council
Sz-to Wai	: M.S. 1910	: in U.S. & Europe 1915 & 1920	: Principal, Hongkong C.C.C. Branch School
S.K. Wai	: M.S. ex 1916	: Ph.D., Chicago U. 1920	: Asst. Prof. Philosophy and Government C.C.C.
T.H. Chan (Chan Ting Hei)	: M.S. 1915 B.A. 1918	: ----- :	: Commissioner of Education, Chung Shan (Heung Shan) District, near Canton.

August 21, 1925

November 9, 1925

Committee of the Alumni
Canton Christian College
Canton, China

Mr. Y.L. Lee, Chairman

Dear Sons of Lingnan:

Your letter of August 1st addressed to the members of the Board of Trustees of the Canton Christian College was only received and copies were sent to each Trustee.

As the letter is expressive of such fine interest and loyalty to what we believe the College stands for, as well as being in agreement with the policy of the Trustees, it cannot but meet with our most sympathetic reception. In fact it is conceived in such excellent spirit that it gratifies the Trustees and friends of the College to know that the Alumni are so seriously considering the future welfare and development of the College and their own responsibility toward it.

You have clearly declared our common objective, namely that the foundation should be private instead of Governmental, and that it should be Christian, it being of course, our mutual desire to maintain the highest possible standard of scholarship.

No. 2

Committee of the Alumni
Canton Christian College
Canton, China

As a practical suggestion the Trustees request your Committee to consider itself as an initial Alumni Advisory Council with the duty of consulting from time to time with the President of the College, and through him with the Council and Trustees with a view to the promotion of the best interests of the institution and to the permanency of this relationship. In this way the Trustees feel that the end which they and the Committee have in mind can best be reached.

In this connection the Trustees wish to advise you that they are about to start a campaign for \$2,400,000 for the development and support of the College (The Lingnan University of the future.) It is therefore hoped that your Council will assist in every feasible way in raising as much as possible from Chinese sources. Upon this point your active co-operation with President Chung will be greatly appreciated.

Faithfully yours,

(signed)

C.K. Edmunds

David Eugene Smith

W. Henry Grant

For the Trustees